



ANNUAL PROGRAMME REPORT

FM14-21

Estonia

EE-INNOVATION Competitiveness

2023



A. EXECUTIVE SUMMARY

EE-Innovation programme is in its implementation phase, where all supported projects are in progress and no open calls were carried out in the reporting period. 61 open call projects out of 94 have completed their projects, whereas 33 shall continue their activities until the end of the eligibility period of April 30th, 2024. Payments have been made to the extent of 67% of the amount of 13,131,608.29 euros. Reporting period included the completion of 12 projects.

Pre-defined projects' progress is seen as more modest, but the activities are ongoing until the end of the eligibility period. Disbursements have been made to the almost extent of 50%.

With some minor exceptions it is foreseen that most of the set targets for the programme will be achieved at least on enterprise level (new products, services, processes developed) by the end of programme period. Though, we must consider that economic environment has changed globally during the programme implementation period, and it has also affected the competitiveness of Estonian enterprises.

EE-Innovation programme contributes to the general objective of the Estonian Research and Development, Innovation and Entrepreneurship Strategy 2021–2035 – Estonian research, development, innovation, and entrepreneurship work together to increase the well-being of Estonian society and the productivity of the Estonian economy, by providing competitive and sustainable solutions for the development needs of Estonia and the world.


Addressing its specific focus on business environment – Estonia's business environment encourages entrepreneurship and the emergence and growth of knowledge-intensive enterprises, the creation and export of higher value-added products and services, and investments in all regions of Estonia.

Success can be measured through international competitiveness of enterprises and higher added value creation (Nominal labour productivity compared to the EU 27 average).

Programme management has progressed well as all planned activities in terms of organisation of calls, evaluation of projects, submission of programme reports etc. have been done in timely manner. Almost 74% of the management costs have been exhausted. Similarly, the bilateral activities fund is almost fully used to the extent of 97%. Nevertheless, bilateral activities shall continue in 2024 and are covered under the management costs.

DPP has provided its expertise in complex bilateral project cases and helped in negotiations with the Norwegian partner involved in the project's activities. Involvement of DPP has provided a good ground for sharing experiences and best practices during the entire implementation period of the programme.

There was a surplus of funds in the programme due to some cancelled projects and projects that have smaller expenditure than initially planned. Therefore, the Cooperation Committee decided in November 2024 to reallocate the remaining funds in amount of 800,000 euros to Bilateral Fund (BF) to be used by different



Estonian stakeholders interested in organising bilateral activities/events between Estonia and Norway.

B. PERFORMANCE

1. Programme progress and results

Objectives

Programme is in its implementation phase in the reporting period and no open calls were carried out. In total, programme has granted 94 open call projects with total grant of 19,686,939.72 euros and 2 pre-defined projects with 5,331,765 euros. By the end of the reporting period, 65% i.e., 61 projects have been completed. 35% of projects shall continue until the final eligibility date and shall end its activities by April 30, 2024. Payments to open call projects have been done in amount of 13,131,608.29 euros (67%) and for pre-defined projects 2,563,255.09 euros (48%). In summary, the programme progress is assessed good, and the implementation of the projects has proceeded within the planned time frame.

The management of the program has also progressed well. Planned activities have been implemented, and several important activities are being planned for the last reporting period, such as final evaluation of the program, completion of projects and activities of bilateral relations. Almost 74% of the program's management costs have been used (1,066,880.68 euros out of total 1,446,629 euros). Therefore, the program management activities and costs are also estimated to be within the planned time frame.

Outcome 1: Increased competitiveness of Estonian companies within focus areas Green Industry Innovation, ICT and Welfare Technology

Despite the general economic recession and decrease in liquidity of companies, the open call projects have progressed well. There has been an increase in cases where projects have been completed in a smaller volume than initially planned, but this has not threatened the achievement of goals nor the implementation of activities. Regardless of the implementation phase, the results of completed projects show that the support has had a positive impact on the competitiveness of the Estonian companies. To date, the economic and social indicators of the program results framework have been achieved, even exceeded. Environmental indicators have not been achieved but are expected to be achieved in the last reporting period. Also, as majority of the completed bilateral projects plan to continue their project-initiated cooperation, it can be said that the programme has built a trustful platform for further business cooperation.

Budget surpluses have already been partially reallocated into the EE-LOCALDEV program for the purpose of maximum and efficient use of the released funds. Reporting period included the completion of 12 projects:

- EE-INNOVATION-0081 Olsson Green OÜ "Development of inverter battery banks"
- EE-INNOVATION-0080 R8 Technologies OÜ "Development of a climate panel for R8tech digital operator"

- EE-INNOVATION-0063 AS Chemi-Pharm "Improving the production of disinfectants by full automating"
- EE-INNOVATION-0062 Roofit Solar Energy OÜ „Roofit.solar product development "
- EE-INNOVATION-0056 Modern Mobility OÜ "Environmentally friendly smart transport solution"
- EE-INNOVATION-0065 Sunly AS ""Rexplorer" - renewable energy map application"
- EE-INNOVATION-0051 Thermory AS "Development of resource-efficient painted heat-treated wood"
- EE-INNOVATION-0061 UpSteam Eesti OÜ "Developing UpSteam P2P business model for car washing"
- EE-INNOVATION-0076 Migrevention OÜ "Development of Migrevention Digital Headache Clinic"
- EE-INNOVATION-0091 10Lines OÜ "Development of 10Lines drawing robot"
- EE-INNOVATION-0088 Bidrent OÜ "Development of an intelligent monitoring and management system for rental houses"
- EE-INNOVATION-0086 UP Catalyst OÜ "CO2-negative concrete as a sustainable and scalable building material"

In the reporting period, total payments to open call projects were made in amount of 5,506,250.64 euros, which is considered as a good progress compared to previous periods.


Predefined projects (EE-INNOVATION-0001, EE-INNOVATION-0002) are also in their course of achieving the results as both projects have presented the completion of the main architectural solutions. Nevertheless, Project Promoters are making efforts to finalize their activities and engaging partners to achieve results. Payments to projects are somewhat modest compared to the open calls, reaching almost to 50% (2,563,255.09 euros). However, there is no serious reasons to doubt that the projects are able to complete their activities in the planned volume in the next reporting period.

Bilateral Outcome: Enhanced collaboration between beneficiary and donor state entities involved in the programme

Bilateral output has not progressed during the reporting period as no calls were carried out. As in the previous reporting period, 23 projects include donor partners (out of 45 targeted).

As for bilateral activities in the reporting period, a contact trip to Oslo Innovation Week with group of 8 Estonian companies was initiated. The group participated in the Oslo Innovation Week as well as matchmaking event organised by Innovation Norway, met the implementing agency's export representative in Norway and visited the Estonian Embassy in Oslo.

Programme bilateral relations fund has almost been exhausted as 121,419.50 euros have been paid out of total 125,000 euros (97%). Nevertheless, bilateral activities



shall continue in the upcoming reporting year and costs shall be covered from the budget of management costs.

The reporting period is characterized by support and good partnership with DPP. Although the active period of joint evaluations of project applications has passed, the DPP has been helpful in more complex bilateral project cases and helped in negotiations with the Norwegian partner involved in the project's activities. Involvement of DPP has provided a good ground for sharing experiences and best practices during the entire implementation period of the programme.


C. MONITORING AND EVALUATION

1. Monitorings carried out

IA monitors Project Promoters through verification of project interim and final reports, procurements, and payment claims. Site visits are carried out at least once during the projects' implementation period, usually at the end of the project. Those activities include on-the-spot activities, including control on procurement activities and results with the aim of assuring the eligibility of costs, the progress of the project results and the services and/or developments supported. On-site inspections are carried out by IA monitoring specialists and project consultants. The control scope is determined by the programme's risk assessment.

In 2023, IA carried out 10 (ten) on-the-spot inspections, all of which completed without remarks:

1. Project no EE-INNOVATION-0053 "Development of Eziil production software for product-based production companies", Eziil Production Intelligence OÜ.
2. Project no EE-INNOVATION-0070 "Development of My Health Study for data collection and feedback of personalized health information" OÜ Quretec.
3. Project no EE-INNOVATION-0059 "Project no 1: Roofit.solar process innovation for developing software and automated production line" Roofit Solar Energy OÜ.
4. Project no EE-INNOVATION-0062 "Project no 2: Roofit.solar product development", Roofit Solar Energy OÜ.
5. Project no EE-INNOVATION-0091 "Development of 10Lines drawing robot" 10Lines OÜ.
6. Project no EE-INNOVATION-0086 "CO2-negative concrete as a sustainable and scalable building material" UP Catalyst OÜ.
7. Project no EE-INNOVATION-0076 "Development of Migrevention Digital Headache Clinic" Migrevention OÜ.
8. Project no EE-INNOVATION-0061 "Developing UpSteam P2P business model for car washing" UpSteam Eesti OÜ.
9. Project no EE-INNOVATION-0065 ""Rexplorer" - renewable energy map application" Sunly AS.
10. Project no EE-INNOVATION-0081 "Development of inverter battery banks", Olsson Green OÜ.



Monitoring plan for 2024 has been indicated in Annex 5.

A total of 18 irregularities have been identified in the program, of which 11 have been closed and 7 are ongoing. Ongoing irregularities have been identified in the following projects:

- EE-INNOVATION-0067 Development and launching Offur (IR 241)
- EE-INNOVATION-0050 Development of a fully automated edible insect mass rearing and production technology (IR 135)
- EE-INNOVATION-0060 Green 44 (IR 208)
- EE-INNOVATION-0001 Open Cyber Range (IR 240, IR 165)
- EE-INNOVATION-0085 Fuel cell and Li-ion capacitor power system for construction industry (no Grace entry, below the reporting threshold of 2,000 euros)
- EE-INNOVATION-0082 Demand response combination with energy storage system (IR 270)

There are various detected irregularities, for example, inaccuracies in project payment documents that appeared during the processing of payment claims, as well as deviations in following the Public Procurement Act (e.g., purchases by non-contracting authorities). There have also been individual cases of inactivity where Project Promoters have failed to complete the project activities or submit the final reports. All irregularities have been registered in the national information system and regularly updated.

2. Evaluations carried out

No evaluations have been carried out in the reporting period. The programme evaluation is to be conducted during the next reporting period. The procurement is being prepared and soon to be announced in the State Procurement Register. The evaluation is expected to be finalised by December 2024, when its final report will be presented.

D. ANNEXES

- 1. Results achieved**
- 2. Communication summary**
- 3. Project summary and call details**
- 4. Risk management**
- 5. Monitoring plan**
- 6. Evaluation report**
- 7. Agreement conditions**

Annex 1: Results achieved

Objective: Increased value creation and sustainable growth								
Outcome 1: Increased competitiveness of Estonian companies within focus areas Green Industry Innovation, ICT and Welfare Technology								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Estimated annual CO2 emissions reductions (tons of CO2 equivalent per year)	Annual number	0.00	758.64 (APR 2022)	-	-	12,023.52	25,000.00	Result of completed GII projects.
Estimated annual growth in turnover of supported enterprises	Percentage	N/A	7.55 % (APR 2022)	13	52	25.00 %	5.00 %	13 of 18 completed projects.
Estimated annual growth in net operational profit of supported enterprises	Percentage	N/A	5.66 % (APR 2022)	5	52	9.62 %	5.00 %	5 of 18 completed projects.
Estimated annual decrease of energy consumption of supported enterprises (in MWh)	Percentage	-	1.89 % (APR 2022)	6	52	11.54 %	5.00 %	6 of 18 completed projects.
Number of products/services/processes tested in the Open Cyber Range security platform	Cumulative number	0	1 (APR 2022)	-	-	8	10	8 tested products reported by OCR project promoter.
Number of new products/services/processes applied (new-to-the-enterprise) (disaggregated by sector)	Cumulative number	0	1 (APR 2022)	-	-	3	20	3 completed projects with investment component.
Number of registered applications for Intellectual Property Protection	Cumulative number	0	0 (APR 2022)	-	-	0	5	No results to present yet.
Number of jobs created	Cumulative number	0	145 (IFR 2023)	-	-	280	100	Gender and age data not specified in few projects.
Gender								
Female	-	-	16	-	-	48	-	-
Male	-	-	46	-	-	95	-	-

Not specified	-	-	83	-	-	137	-	-
Age								
Children and youth (0-17)	-	-	0	-	-	0	-	-
Young adults (18-29)	-	-	31	-	-	63	-	-
Adults (30-64)	-	-	31	-	-	80	-	-
Elderly (65+)	-	-	0	-	-	0	-	-
Not specified	-	-	83	-	-	137	-	-
Number of new products/services/processes developed (disaggregated by sector)	Cumulative number	0	5 (APR 2022)	-	-	16	25	11 new products reported by completed projects.
Output 1.1: Enterprises supported to develop or apply innovative green products, services and processes								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Number of large enterprises supported in SGS to prepare projects for main call	Cumulative number	0	0 (IFR 2023)	-	-	0	15	-
Number of large enterprises supported to apply new green products/services/processes	Cumulative number	0	2 (IFR 2023)	-	-	2	5	-
Number of SMEs supported in SGS to prepare projects for main call	Cumulative number	0	13 (IFR 2023)	-	-	13	30	-
Number of SMEs supported to apply new green products/services/processes (new-to-the-enterprise)	Cumulative number	0	4 (IFR 2023)	-	-	4	15	-
Number of SMEs supported to develop new green products/services/processes	Cumulative number	0	32 (IFR 2023)	-	-	32	5	-
Number of large enterprises supported to develop new green products/services/processes	Cumulative number	0	0 (IFR 2023)	-	-	0	2	-
Output 1.2: Enterprises supported to develop innovative ICT products, services and processes								

Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Number of SMEs supported in SGS to prepare projects for main call	Cumulative number	0	20 (IFR 2023)	-	-	20	25	-
Number of SMEs supported to develop ICT products, services and processes	Cumulative number	0	4 (IFR 2023)	-	-	4	8	-
Number of large enterprises supported in SGS to prepare projects for main call	Cumulative number	0	0 (IFR 2023)	-	-	0	6	-
Number of large enterprises supported to develop ICT products, services and processes	Cumulative number	0	0 (IFR 2023)	-	-	0	5	-
Output 1.3: Enterprises supported to develop innovative welfare products, services and processes								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Number of large enterprises supported in SGS to prepare projects for main call	Cumulative number	0	0 (IFR 2023)	-	-	0	2	-
Number of enterprises supported in SGS to prepare projects for main call	Cumulative number	0	11 (IFR 2023)	-	-	11	8	-
Number of SMEs supported to develop new welfare technology products/services/processes	Cumulative number	0	7 (IFR 2023)	-	-	7	5	-
Output 1.4: Open Cyber Range (OCR) is operational								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Number of SMEs supported to test new products/services/processes in the Open Cyber Range	Cumulative number	0	1 (IFR 2023)	-	-	2	15	Two SMEs have taken part in testing.

Number of professional staff trained	Cumulative number	0	39 (IFR 2023)	-	-	107	100	68 trainees added.
<i>Gender</i>								
<i>Female</i>	-	-	17	-	-	17	-	-
<i>Male</i>	-	-	22	-	-	90	-	-
<i>Not specified</i>	-	-	0	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	0	-	-	0	-	-
<i>Not specified</i>	-	-	39	-	-	107	-	-
Output 1.5: Health Sense data management platform developed and operating								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Data collection, and publishing environment architecture and data analysis environment architecture developed and published	Binary	No	No (IFR 2023)	-	-	No	Yes	-
Data collection and publishing procedures/tools in place and documented	Binary	No	No (IFR 2023)	-	-	No	Yes	-
Data analysis procedures/tools in place and documented	Binary	No	No (IFR 2023)	-	-	No	Yes	-
Number of data mining/Artificial Intelligence pilot projects successfully finished	Cumulative number	0	0 (IFR 2023)	-	-	2	3	2 pilots successfully completed.
Number of professional staff trained	Cumulative number	0	0 (IFR 2023)	-	-	3	10	3 persons trained.
<i>Gender</i>								
<i>Female</i>	-	-	0	-	-	2	-	-
<i>Male</i>	-	-	0	-	-	1	-	-
<i>Not specified</i>	-	-	0	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	0	-	-	0	-	-

<i>Not specified</i>	-	-	0	-	-	3	-	-
Bilateral Outcome: Enhanced collaboration between beneficiary and donor state entities involved in the programme								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Level of satisfaction with the partnership	Scale 1-7	6.51, Based on the survey carried out on behalf of the FMO	5.22 (APR 2022)	-	-	5.48	4.50, Target is ≥4.5, and an increase on the baseline value	-
Level of trust between cooperating entities in Beneficiary States and Donor States	Scale 1-7	6.57, Based on the survey carried out on behalf of the FMO	5.33 (APR 2022)	-	-	5.57	4.50, Target is ≥4.5, and an increase on the baseline value	-
Share of donor business partnerships which continue after project implementation period	Percentage	N/A	100.00 % (APR 2022)	6	6	100.00 %	50.00 %, Target is minimum 50%	-
Number of jointly registered applications for Intellectual Property Protection	Cumulative number	0	0 (APR 2022)	-	-	0	3	-
<i>Donor State</i>								
<i>Norway</i>	-	-	0	-	-	0	-	-
<i>Iceland</i>	-	-	0	-	-	0	-	-
<i>Liechtenstein</i>	-	-	0	-	-	0	-	-
<i>Not specified</i>	-	-	0	-	-	0	-	-

Share of cooperating organisations that apply the knowledge acquired from bilateral partnership	Percentage	N/A	100.00 % (APR 2022)	6	6	100.00 %	50, Target is minimum 50 %	-
Bilateral Output 1: Bilateral partnerships supported								
Indicator	Unit of measurement	Baseline value	Previous achievement value	Achievements until end of December 2023			Target value	Comment
				Numerator	Denominator	Achievement value		
Number of projects involving cooperation with a donor project partner	Cumulative number	N/A, 0	20 (IFR 2023)	-	-	23	45	-
Number of staff from donor states in exchanges	Cumulative number	0	0 (IFR 2023)	-	-	0	5	-
<i>Donor State</i>								
Norway	-	-	0	-	-	0	-	-
Iceland	-	-	0	-	-	0	-	-
Liechtenstein	-	-	0	-	-	0	-	-
Not specified	-	-	0	-	-	0	-	-
<i>Gender</i>								
Female	-	-	0	-	-	0	-	-
Male	-	-	0	-	-	0	-	-
Not specified	-	-	0	-	-	0	-	-
<i>Type of exchange</i>								
Online	-	-	0	-	-	0	-	-
Physical	-	-	0	-	-	0	-	-
Not specified	-	-	0	-	-	0	-	-

Annex 2: Communication summary

1. Best projects

Two companies have been chosen as best projects in 2023, which were also visited by the delegation from Programme Operator, Implementing Agency, Donor Programme Partner, FMO, National Focal Point and Embassy in Tallinn as part of the Cooperation Committee meeting (November 22-23, 2023).

Firstly, R8 Technologies OÜ (EE-INNOVATION-0080, EE-INNOVATION-0094, website <https://r8tech.io/green-ict/>). Project is focused on developing climate models for better operation of the indoor climate of buildings. Based on climate models, an addition to the R8 Digital Operator "Jenny" was created in the form of a climate panel, which allows buildings' managers to adjust the indoor climate in real time, considering the impact of changes on the energy consumption of buildings. System utilizes artificial intelligence, which not only enhances indoor environments but also fosters energy savings and intelligent electricity consumption. Already operational across commercial buildings in Europe, this solution can transform buildings into power batteries, contributing to sustainable practices. The Project Promoter has received Proptech Innovation Provider Award in 2023, also nominee of the innovator of the year in entrepreneurship award.

Secondly, UP Catalyst (EE-INNOVATION-0086, EE-INNOVATION-0092, website <https://upcatalyst.com/projects>), who pioneers a new solution that addresses the environmental impact of the cement industry, responsible for 8% of the global CO2 emissions. They have developed a new method for using captured CO2 to create enhanced cement, in collaboration with the Norwegian company Saferock. Their additional activities project focuses on CO2-negative concrete for offshore applications, showcasing a commitment to greener practices also at sea.

2. Visibility of the Grants and the Donors

2.a. Communication activities

Communication plan 2017-2024 describes the Green ICT Programme communication goals, target groups and main messages. Focus of the communication is on promoting Green ICT programme: the focus, content, and business opportunities for companies via bilateral cooperation. The main channel for the programme specific information is programme website www.eas.ee/norratoetus (in Estonian) and www.eas.ee/norwaygrants (in English), which contains updated information about the latest calls, application documents, events etc. Implementing Agency's social media channels <https://www.facebook.com/EnterpriseEstonia/> and LinkedIn profile <https://www.linkedin.com/company/enterprise-estonia> are also used to promote programme events and activities (articles,

good examples, events). Its Youtube channel <https://www.youtube.com/user/EnterpriseEstonia> is used to present video material and best practices (i.e., project examples), also video recordings of the Teams events to applicants and Project Promoters (i.e., call opening and application requirements). NFP website <http://eeagrants.fin.ee/en/> reflects a short description of the Green ICT programme with links to the IA website for more detailed information.

2.b. Project stories

There were no new project stories published.

There will be project stories published in 2024.

3. Media coverage

Project Promoters organize information events during the implementation of project activities in accordance with Information and Communication Requirements. These activities include setup of Project websites and events for the main target groups of the project. In addition, many of the Projects have used national media channels to promote its activities as well as increase the visibility of the project results. For example, Roofit Solar Energy (EE-INNOVATION-0059, EE-INNOVATION-0062), who has produced series of content marketing articles in the main news media channels: Delfi, Postimees, Eesti Päevaleht (see example below). A lot of other projects act similarly, combining articles with radio podcasts, blogs, seminars and social media.

Some projects have also reached Estonian Russian-language media, for example Hepta Airborne (EE-INNOVATION-0068): <https://ru.rup.ee/novosti/ekonomika-i-biznes/ai-estonskogo-proizvodstva-analiziruet-elektroseti-v-latinskoi-amerike>

Daily online newspaper Postimees has published an article by National Focal Point focusing on how EEA and Norway Grants help to promote innovation and sustainable development in Estonia (see more: <https://www.postimees.ee/7916341/norra-toetused-jatkusuutlik-innovatsioon-ja-majanduskasv-eeesti-erasektoris>).

4. Website and social media

Link to programme website	Total number of page views in the reporting year
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https://www.eas.ee/norratoetus	189
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	Link or account handle	Number of posts published in the reporting year	Number of followers
Facebook	https://www.facebook.com/EEANorwayGrantsEstonia	58	732

5. Visuals

https://www.eealibrary.org/asset/26066/Project%20visit:%20Development%20of%20resource-efficient%20painted%20heat-treated%20wood?returnTo=%2Fmenu%2F100-2014-2021%3FCountry%3D109%26page%3D1%26Funding_period%3D2014-2021%26Topic%3DInnovation&breadcrumbType=menu

https://www.eealibrary.org/asset/41669/EE-INNOVATION-0068_Development%20of%20autonomous%20power%20line%20inspection%20technology%20uBird%20%281%29?returnTo=%2F&breadcrumbType=menu

<https://www.eealibrary.org/asset/26073/Project%20visit:%20Development%20of%20resource-efficient%20painted%20heat-treated%20wood?returnTo=%2Fmenu%2F100-2014-2021%3FCountry%3D109%26page%3D1%26Programmes%3DBusiness%2520Development%252C%2520Innovation%2520and%2520SMEs&breadcrumbType=menu>

<https://www.eealibrary.org/asset/26072/Project%20visit:%20Development%20of%20resource-efficient%20painted%20heat-treated%20wood?returnTo=%2Fmenu%2F100-2014-2021%3FCountry%3D109%26page%3D1%26Programmes%3DBusiness%2520Development%252C%2520Innovation%2520and%2520SMEs&breadcrumbType=menu>

<https://www.eealibrary.org/asset/26071/Project%20visit:%20Development%20of%20resource-efficient%20painted%20heat-treated%20wood?returnTo=%2Fmenu%2F100-2014-2021%3FCountry%3D109%26page%3D1%26Programmes%3DBusiness%2520Development%252C%2520Innovation%2520and%2520SMEs&breadcrumbType=menu>

<https://www.eealibrary.org/asset/26070/Project%20visit:%20Development%20of%20resource-efficient%20painted%20heat-treated%20wood?returnTo=%2Fmenu%2F100-2014-2021%3FCountry%3D109%26page%3D1%26Programmes%3DBusiness%2520Development%252C%2520Innovation%2520and%2520SMEs&breadcrumbType=menu>

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<https://www.eealibrary.org/asset/26067/Project%20visit:%20Development%20of%20resource-efficient%20painted%20heat-treated%20wood?returnTo=%2Fmenu%2F100-2014-2021%3FCountry%3D109%26page%3D1%26Programmes%3DBusiness%2520Development%252C%2520Innovation%2520and%2520SMEs&breadcrumbType=menu>

Annex 3: Project summary and call details

1. Project summary

	Number	Total Grant	Amount budgeted to dpps (estimate)
Total number of projects contracted	95	€ 25,090,653	€ 3,603,191
Number of pre-defined projects contracted	2	€ 5,331,765	€ 0
Number of projects with a donor project partner	22	€ 14,395,103	€ 3,603,191
Number of projects with a donor project partner Norway	22	€ 14,395,103	€ 3,603,191
Number of projects with a donor project partner Iceland	0	€ 0	€ 0
Number of projects with a donor project partner Liechtenstein	0	€ 0	€ 0

2. Call details

Call title	Outcome(s)	Call amount	Submission deadline	Number of applications received	Grant amount applied for	Grant demand %	Number of applications approved for funding	Grant amount awarded	Number of projects contracted	Amount contracted
Call for proposal - Green ICT Main Call	Outcome 1	€ 18,871,549	31/03/2020	44	€ 21,002,829	111.29 %	26	€ 12,162,901	26	€ 10,013,972
Call for proposal - Green ICT Main Call 2	Outcome 1	€ 7,237,202	01/02/2021	18	€ 8,736,961	120.72 %	10	€ 6,511,260	12	€ 6,173,099
Call for proposal - Green ICT Small Grant Scheme (additional activities for ongoing projects)	Outcome 1	€ 1,884,032	11/11/2022	13	€ 1,823,706	96.80 %	13	€ 1,823,706	13	€ 1,823,706
Call for proposal - Green ICT Small Grant Scheme 2	Outcome 1	€ 2,636,915	17/01/2022	9	€ 1,511,668	57.33 %	6	€ 969,218	6	€ 969,218

Call for proposal- Green ICT Small Grant Scheme	Outcome 1	€ 1,200,000	13/05/2019	53	€ 966,092	80.51 %	45	€ 828,451	45	€ 778,893
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Annex 4: Risk management

Risk description	Likelihood (1-4)	Consequence (1-4)	Risk score	Planned response in 2024
Insufficient bilateral interest to implement joint cooperation projects. Could result in low level of project cooperation and failure in achieving the bilateral outcome.	3 medium high	2 medium low	2.45	Lessons learned from success stories should be considered when planning the next period of financial mechanism.
Public procurement conditions not clear for Project promoters. Ref. Regulation Art 8.15. Because of the long description please consult original document as uploaded.	3 medium high	3 medium high	3.00	There are some examples of irregularities despite the fact that IA is consulting project promoters in procurement matters on regular basis.
State aid rules not clear for project promoters. Risk could result in project irregularities (i.e. miscalculated eligible activities, costs and aid intensity).	1 low	3 medium high	1.73	There have not been any problems as counselling of applicants on state aid issues is a standard procedure in IA.
Transfer of application and monitoring process into centralised information system administered by National Focal Point may cause need for additional manual data insertion by Implementing Agency, which may cause errors in data.	2 medium low	3 medium high	2.45	Data quality in information system is being monitored annually.
Projects are cancelled or activities not started due to the lack of project promoter's co-financing, thus grant cannot be paid to project promoter and set targets are not met.	3 medium high	3 medium high	3.00	Selection Committee has kept conservative line when assessing the financial capability of applicants. Nevertheless, the risk has realized at some extent.
Overall risk of not absorbing most financing and achieving most targets (1-4):			2.00	

Annex 5: Monitoring plan

Please note this Annex is uploaded separately and is not visible in this document. Please download and print separately if needed.

Annex 6: Evaluation report

Not Available

Annex 7: Agreement conditions

Description	Type	Tracking	Fulfilled	Date of fulfilment	Description of measures taken
1) The National Focal Point shall ensure that the Programme Operator, prior to signing a project contract for pre-defined project no. 1 "Open Cyber Range (OCR)" and no. 2 "Health Sense", carries out an external and independent appraisal of the project, in order to verify its quality and contribution to the objectives of the Programme as well as compliance with EU and national legislation.	General	One-time fulfilment	Yes	01/03/2021	Both pre-defined projects ("Health Sense" and "Open Cyber Range") have gone through the appraisal process performed by independent assessor with positive result. Cooperation Committee has approved both applications.
1) No costs shall be eligible under pre-defined project no. 1 "Open Cyber Range (OCR)" and no. 2 "Health Sense" before the detailed descriptions and budgets for these pre-defined projects have been submitted to and approved by the NMFA.	Pre-eligibility	One-time fulfilment	Yes	30/09/2020	PO has submitted the detailed description and budget of the pre-defined projects to the FMO and received approval of the NMFA.
1) The Programme Operator shall submit the summary description of the procedure for the selection of projects to the NMFA for approval, prior to the publication of the small grant scheme and call for proposals foreseen under this programme. The programme agreement shall be amended accordingly. 2) The Programme Operator shall submit a communication plan for the programme to the NMFA for approval, prior to the publication of the small grant scheme and call for proposals foreseen under this programme.	Pre-payment	One-time fulfilment	Yes	09/01/2020	PA Annex II set the operational rules for the programme. Programme agreement was amended with the procedure for the selection of projects in small grant scheme and main call. The programme agreement has been amended accordingly. Communication plan has been sent to the FMO prior to the publication of the first small grant scheme.

Iceland
Liechtenstein
Norway grants

Norway
grants